



xfab

Investor Day 2025

Ready for what's next

Introducing the team today



Rudi De Winter
CEO

Ready for what's next



Joerg Doblaski
CTO

Powering the future



Luigi Di Capua
VP Product Marketing

Sensing the real world

Introducing the team today



Volker Herbig

VP Business Unit Microsystems

The next level of
integration



Damien Macq

COO

Expansion for what's next



Alba Morganti

CFO

Financial overview

Ready for what's next



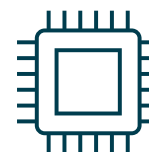
Megatrends



*Playing to
our strengths*



*Demand
is there*



*Right capacity
in place*



*The big
picture*



Megatrends

- Innovation with purpose

- Solutions to fight global warming and mitigate climate change
- Transforming healthcare in aging populations

- Technology trends that change the world

- Smart everywhere
- The age of AI

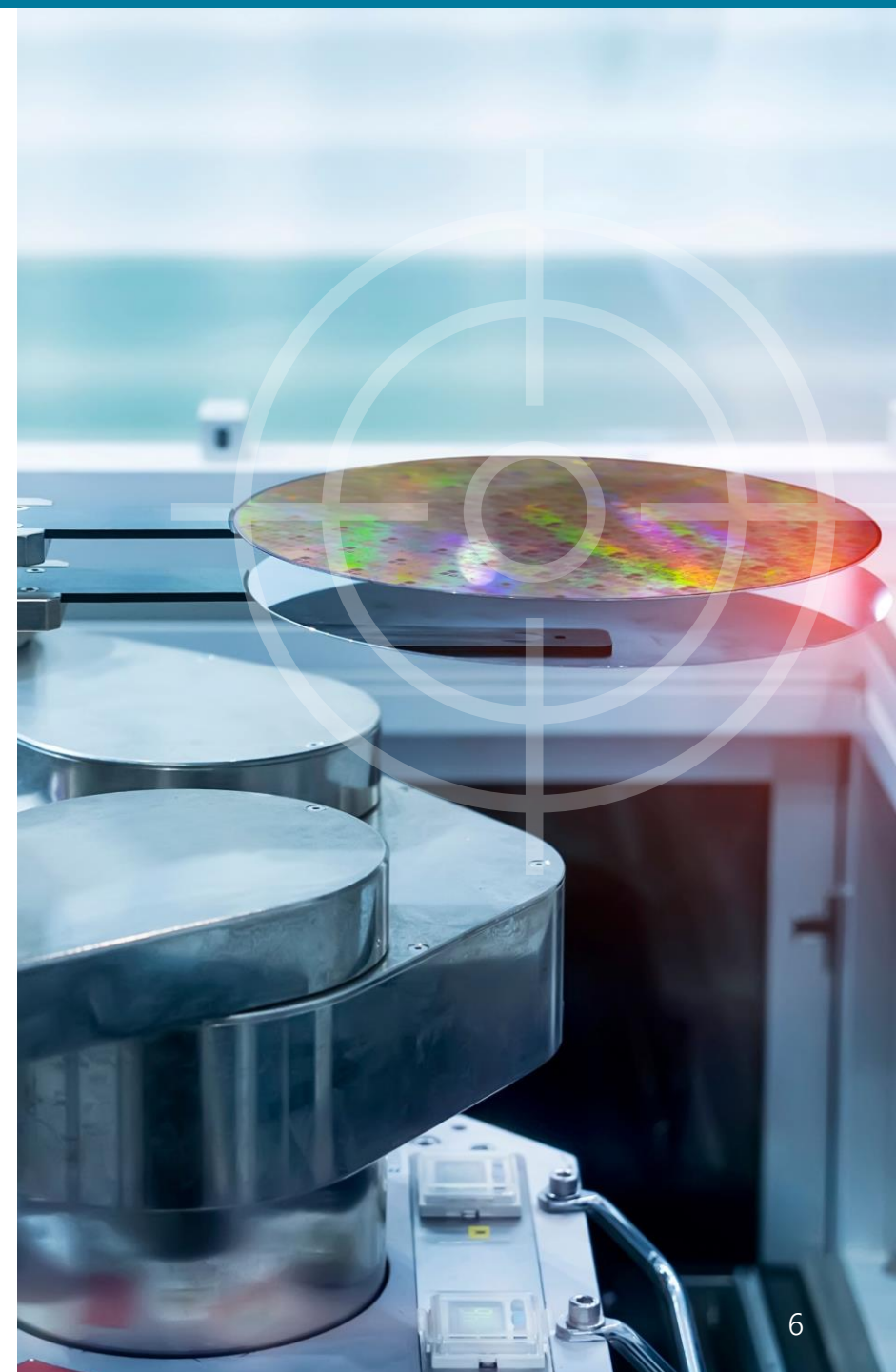




Playing to our strengths

- Broad and unique combination of capabilities
- High degree of flexibility
- Robust supply chain that can be trusted

Focus on three strategic technology pillars



Playing to our strengths

X-FAB's three strategic technology pillars



Powering the future

More efficiency for e-power
generation, conversion,
distribution, and storage



Sensing the real world

Smart sensors everywhere:
automotive, medical, industrial
automation, and consumer



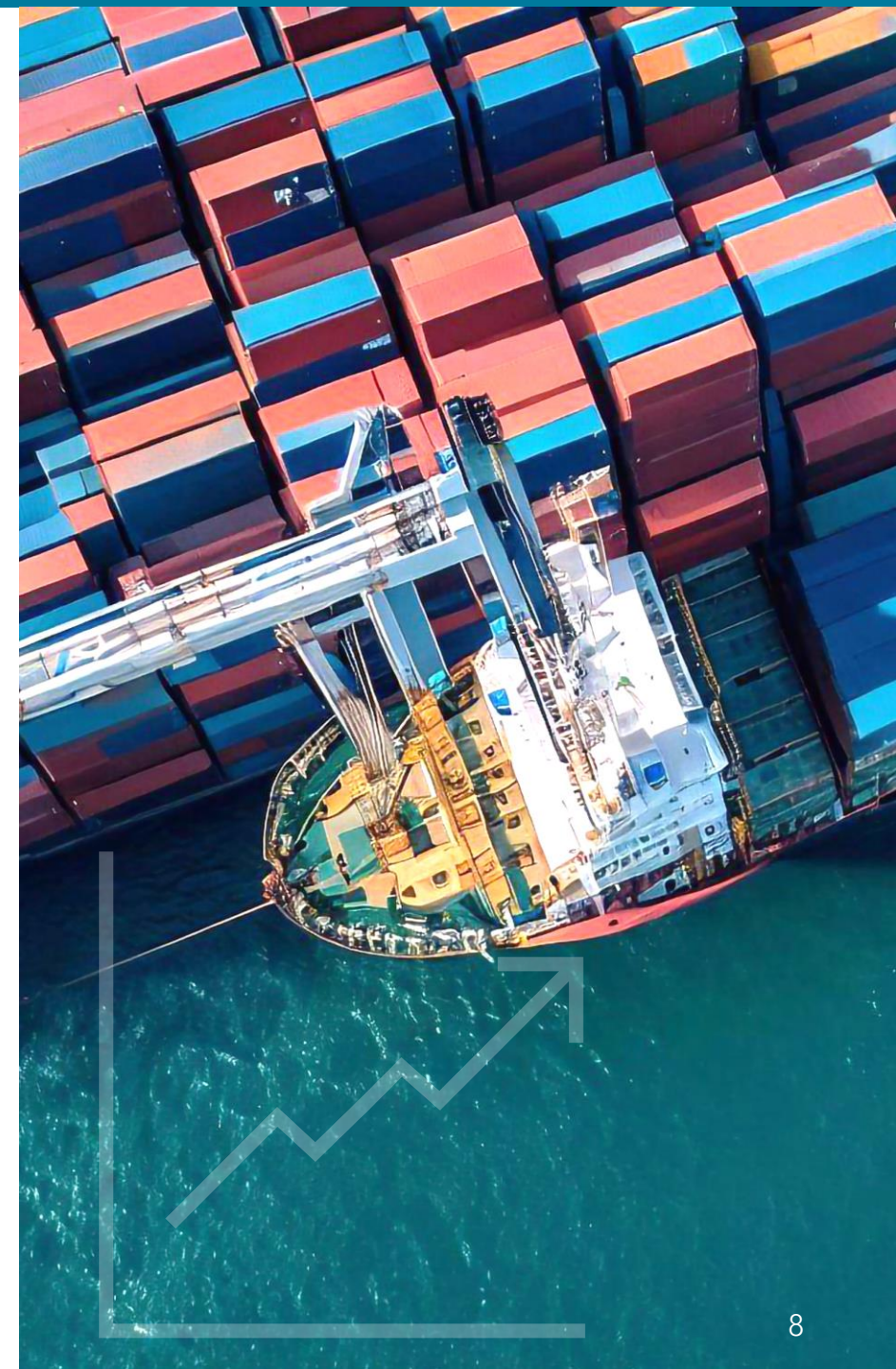
The next level of integration

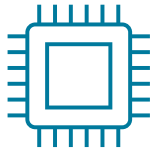
Continuous minimization
of form factor, smart
integration, and lower cost



Demand is there

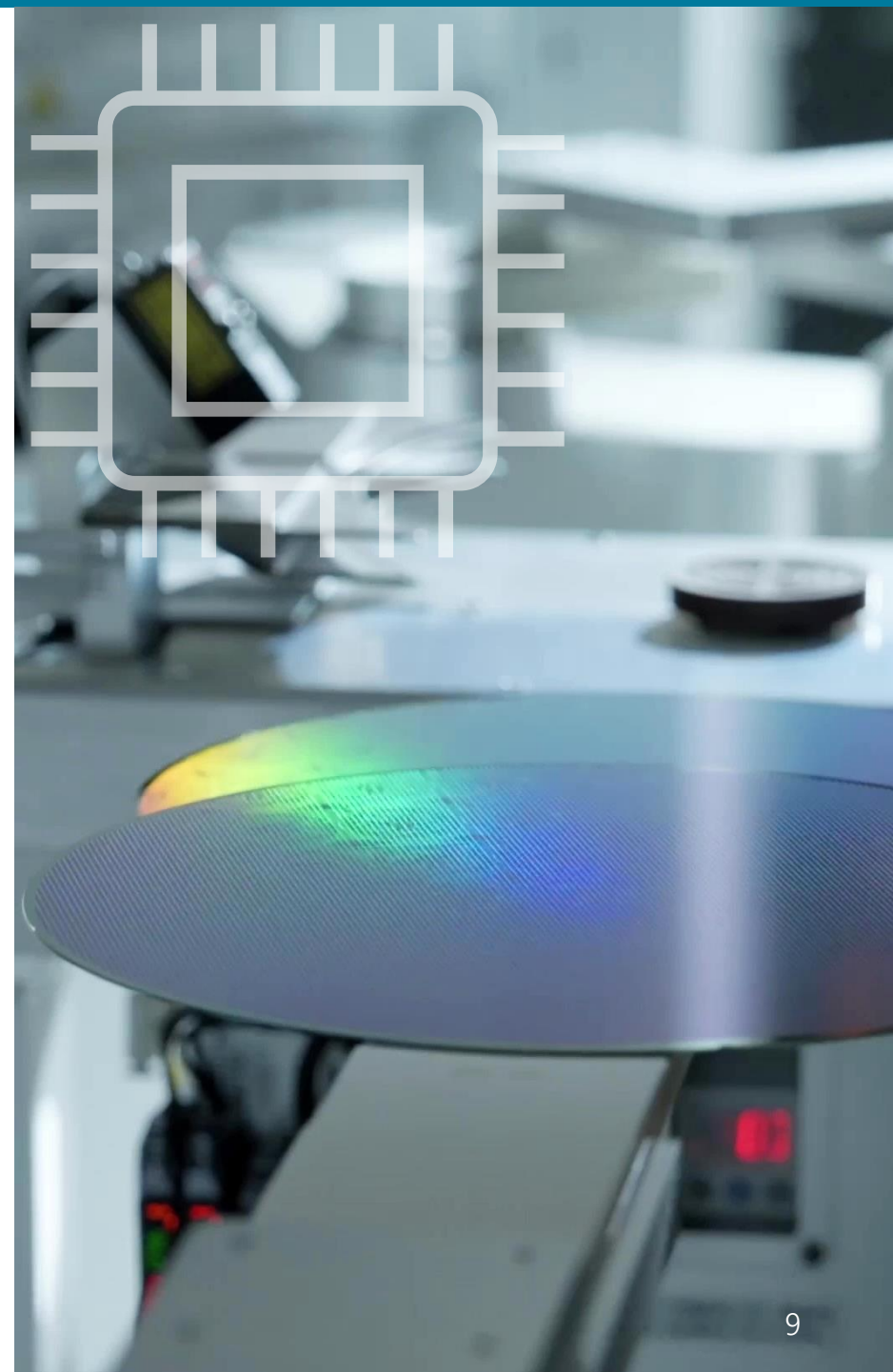
- Megatrends drive demand across all end markets
- Sole source supplier for most products and high level of customer stickiness
- Many exciting opportunities in the pipeline
- Short-term headwinds due to lingering uncertainties, last-minute ordering behavior and ongoing inventory corrections





Right capacity in place

- Completed large-scale capacity expansion
- Capacity aligned with current and future demand
 - Well positioned to grow and to develop new business
- Further efficiency improvements through AI and automation





The big picture

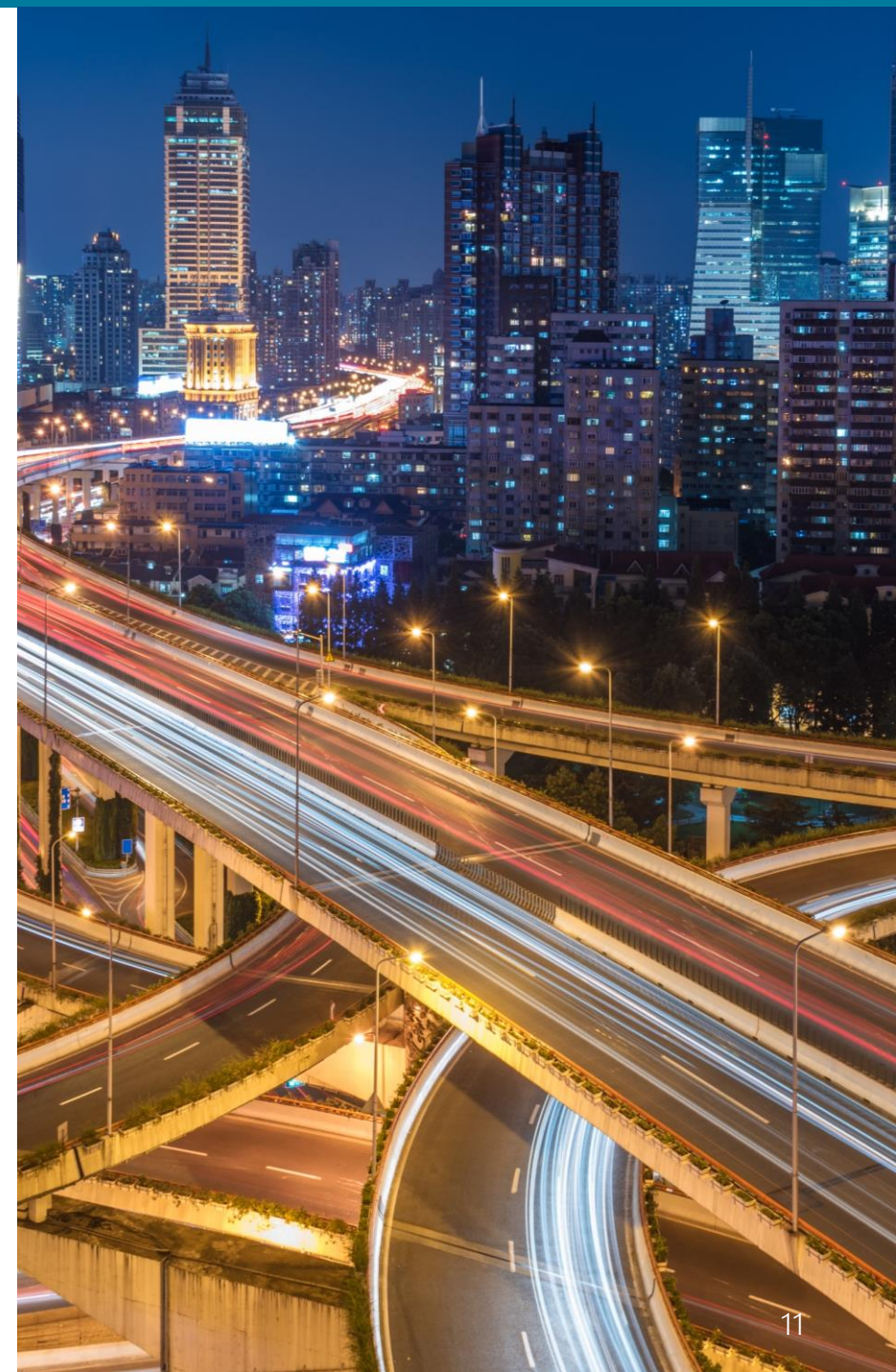
- Strategic importance of semiconductors remains
- Geopolitics
 - Drive for localization – semiconductor industry remains global
 - Geopolitical tensions – X-FAB as European company is neutrally positioned
 - Tariffs – manufacturing presence in US
- China as important region



China as important region

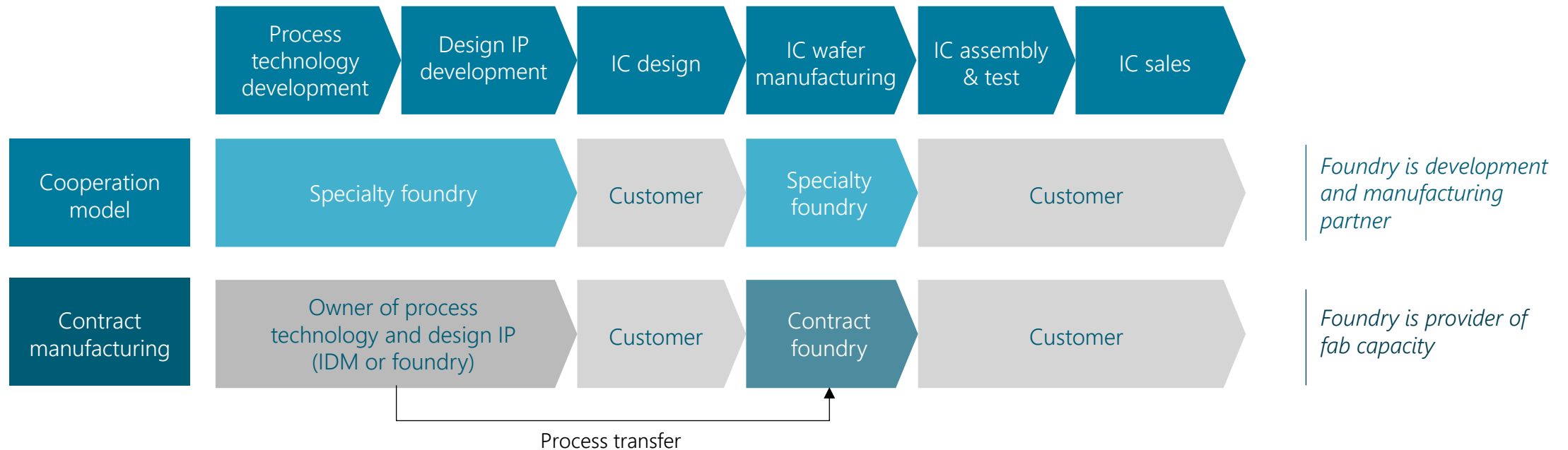
Collaboration and innovation for sustained success in China

- The Chinese semiconductor landscape is different
 - Large fabless market, no IDMs
 - The cooperation vs. the contract manufacturing model
- High level of interest in X-FAB's specialty technologies
 - High barrier to entry
 - Continuous innovation to keep ahead of competition



X-FAB is a technology partner

Clear differentiation between cooperation model and contract manufacturing model



Playing to our strengths

X-FAB's three strategic technology pillars



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Thank you.



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